

Course No. 1028

Enterprise Risk Management for Banks

RISK MANAGEMENT
FINANCE, INVESTMENT & BANKING

DURATION

5 Days

LOCATION

Milan, Italy

DELIVERY

Classroom

DATES

14 – 18 Dec 2026



Scheduled Event Details

CITY	Milan, Italy
DATE	14 – 18 Dec 2026
DELIVERY TYPE	Classroom
COURSE FEE	€6,000

Course Overview

Enterprise Risk Management for Banks is a comprehensive professional training course designed to equip banking professionals with the knowledge and practical skills required to establish, implement, and continuously improve an integrated Enterprise Risk Management (ERM) framework. In today's rapidly evolving banking environment, financial institutions face increasing complexity arising from regulatory requirements, digital transformation, economic uncertainty, geopolitical developments, cybersecurity threats, and changing customer expectations. Effective Enterprise Risk Management has therefore become a strategic business function that supports resilience, sustainable growth, and sound corporate governance.

This course provides participants with a structured understanding of Enterprise Risk Management principles and their application within the banking sector. It examines how an enterprise-wide approach enables banks to identify, assess, measure, monitor, and manage risks across all business functions while aligning risk management with strategic objectives. Participants will explore internationally recognized ERM frameworks, governance structures, risk appetite, risk tolerance, internal controls, and risk reporting practices that support informed decision-making and organizational performance.

The program also addresses the integration of Enterprise Risk Management into business strategy, performance management, regulatory compliance, and operational excellence. Participants will gain practical insights into managing major banking risks, including credit risk, market risk, liquidity risk, operational risk, compliance risk, strategic risk, reputational risk, technology risk, and emerging risks. The course emphasizes collaboration between business units, executive management, risk functions, and boards of directors to establish a proactive risk culture throughout the organization.

Through practical exercises, case studies, and interactive discussions, participants will strengthen their ability to evaluate enterprise-wide risk exposures, develop effective mitigation strategies,

enhance governance processes, and improve organizational resilience. By the end of the course, participants will be equipped to contribute to stronger decision-making, improved risk oversight, regulatory compliance, and long-term value creation within banking and financial institutions.

Objectives

- Analyze Enterprise Risk Management frameworks and evaluate their effectiveness within banking institutions by the end of the course.
- Develop integrated methodologies for identifying, assessing, measuring, monitoring, and managing enterprise risks across banking operations.
- Evaluate risk governance structures and strengthen the roles of boards, executive management, and risk committees in enterprise risk oversight.
- Apply risk appetite and risk tolerance frameworks to strategic and operational banking decisions during practical exercises.
- Design comprehensive enterprise risk registers aligned with organizational objectives and business priorities.
- Improve internal control systems through effective Enterprise Risk Management practices and governance principles.
- Implement meaningful risk reporting processes and Key Risk Indicators (KRIs) to support executive decision-making.
- Assess emerging risks related to digital transformation, financial technology, cybersecurity, and third-party relationships.
- Align Enterprise Risk Management practices with regulatory requirements, corporate governance, and strategic objectives.
- Develop a practical implementation roadmap for enhancing Enterprise Risk Management within participants' banking institutions before course completion.

Who Should Attend

This course is designed for Chief Risk Officers, Enterprise Risk Managers, Risk Directors, Governance Managers, Compliance Managers, Internal Audit Managers, Internal Control Managers, Operational Risk Managers, Credit Risk Managers, Market Risk Managers, Treasury Managers, Business Continuity Managers, and professionals responsible for enterprise-wide risk oversight within banks and financial institutions.

It is equally valuable for senior executives, board members, risk committee members, heads of business units, strategy managers, finance managers, operations managers, branch managers, regulatory affairs professionals, business analysts, and specialists involved in governance, performance management, and strategic planning. The course also benefits decision-makers seeking to strengthen organizational resilience through an integrated Enterprise Risk Management approach.

Learning Outcomes

- By the end of this course, participants will be able to:
- Develop an integrated Enterprise Risk Management framework suitable for banking institutions.
- Identify, classify, and prioritize enterprise risks affecting banking operations.
- Design and maintain enterprise risk registers aligned with strategic objectives.
- Apply qualitative and quantitative risk assessment methodologies to real banking scenarios.
- Establish appropriate risk appetite statements and risk tolerance limits.
- Develop Key Risk Indicators (KRIs) and enterprise risk dashboards for executive reporting.
- Evaluate the effectiveness of internal controls and enterprise risk mitigation strategies.
- Integrate Enterprise Risk Management into strategic planning, business performance, and operational decision-making.
- Assess emerging risks associated with digital banking, cybersecurity, financial technology, and third-party service providers.
- Prepare a practical roadmap for implementing and continuously improving Enterprise Risk Management within their organizations.

Course Outline

DAY 01

Foundations of Enterprise Risk Management for Banks

- Principles and objectives of Enterprise Risk Management
- International Enterprise Risk Management frameworks and best practices
- Risk governance structures and organizational responsibilities
- The relationship between strategy, governance, and Enterprise Risk Management

DAY 01 — CONTINUED

PRACTICAL APPLICATION

Developing an Enterprise Risk Management framework for a banking institution

DAY 02**Enterprise Risk Identification and Assessment**

- Enterprise-wide risk identification methodologies
- Risk assessment and prioritization techniques
- Risk appetite, risk tolerance, and risk capacity
- Enterprise risk registers and risk mapping

PRACTICAL APPLICATION

Building an enterprise risk register and conducting a comprehensive risk assessment

DAY 03**Risk Response, Controls, and Monitoring**

- Enterprise risk response and treatment strategies
- Internal controls and the three lines model
- Key Risk Indicators (KRIs) and enterprise risk monitoring
- Executive risk reporting and board communication

PRACTICAL APPLICATION

Evaluating risk controls and preparing enterprise risk reports

DAY 04**Integrating Enterprise Risk Management into Banking Strategy**

- Embedding Enterprise Risk Management into strategic planning
- Managing credit, market, liquidity, operational, compliance, and strategic risks
- Managing emerging risks, cybersecurity, digital transformation, and third-party risks

DAY 04 — CONTINUED

- Risk-informed decision-making and organizational resilience

PRACTICAL APPLICATION

Enterprise risk scenario analysis and strategic decision-making workshop

DAY 05

Building a High-Performance Enterprise Risk Management Framework

- Developing a strong enterprise risk culture
- Continuous improvement of Enterprise Risk Management practices
- Performance measurement and Enterprise Risk Management effectiveness
- Enterprise Risk Management maturity assessment and implementation planning

FINAL WORKSHOP

Developing a comprehensive Enterprise Risk Management implementation roadmap for a banking institution, including governance enhancement, enterprise risk registers, mitigation strategies, Key Risk Indicators, executive reporting, continuous monitoring, and performance improvement initiatives that support regulatory compliance, organizational resilience, and sustainable business growth.

Register or Request More Information

Course page: <https://quest-training.com/courses/enterprise-risk-management-for-banks>

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