

Course No. 1011

Branch Banking Operations Management

**BANKING OPERATIONS & SERVICES
FINANCE, INVESTMENT & BANKING**

DURATION

5 Days

LOCATION

Milan, Italy

DELIVERY

Classroom

DATES

28 Sept – 2 Oct 2026



Scheduled Event Details

CITY	Milan, Italy
DATE	28 Sept – 2 Oct 2026
DELIVERY TYPE	Classroom
COURSE FEE	€6,000

Course Overview

Branch Banking Operations Management is a comprehensive professional training course designed to develop the operational, managerial, and leadership capabilities required to effectively manage modern bank branch operations. As financial institutions continue to transform through digital banking, evolving regulatory requirements, and increasing customer expectations, branch operations remain a critical component of delivering secure, efficient, and customer-focused banking services. This course provides participants with practical knowledge and strategic insights into managing branch operations while maintaining operational excellence, regulatory compliance, and superior customer experience.

The course examines the complete operational framework of a bank branch, including customer service delivery, cash operations, transaction processing, account management, operational controls, branch administration, workforce coordination, and performance management. Participants will gain a thorough understanding of how branch operations contribute to organizational objectives by ensuring operational efficiency, managing risks, maintaining compliance, and delivering consistent service quality across all customer interactions.

Special emphasis is placed on operational governance, branch risk management, internal controls, fraud prevention, regulatory compliance, and business continuity. Participants will explore best practices for managing branch resources, improving operational workflows, monitoring key performance indicators, optimizing branch productivity, and enhancing customer satisfaction. The programme also addresses the growing impact of digital banking, automation, and technology on branch operations and the evolving role of branch management in a digital-first banking environment.

By integrating operational management, customer service excellence, leadership, and continuous improvement methodologies, Branch Banking Operations Management equips professionals with

the practical tools required to improve branch performance, strengthen operational resilience, optimize resource utilization, and support sustainable organizational growth. The course enables banking professionals to build high-performing branches that consistently deliver operational excellence and exceptional customer value.

Objectives

- Analyze the structure and operational framework of modern branch banking operations by the end of the course.
- Apply best practices to improve operational efficiency, service quality, and branch productivity during practical learning activities.
- Evaluate operational risks within branch banking operations and implement effective internal control measures.
- Develop branch operational strategies that support customer satisfaction, regulatory compliance, and organizational performance.
- Assess branch performance using measurable operational and financial key performance indicators.
- Design operational improvement initiatives that enhance workflow efficiency, transaction accuracy, and resource utilization.
- Improve coordination between branch operations, customer service, treasury, compliance, and support functions.
- Strengthen branch governance through effective operational controls, fraud prevention, and risk management practices.
- Implement digital banking solutions and automation strategies to enhance branch operational effectiveness.
- Align branch banking operations with organizational objectives, banking regulations, and international operational best practices.

Who Should Attend

This course is designed for professionals responsible for managing or supervising branch banking operations within retail, commercial, corporate, and private banking environments. It is particularly valuable for branch managers, assistant branch managers, branch operations managers, customer service managers, operations supervisors, branch administrators, cash officers, transaction processing specialists, relationship managers, and professionals responsible for day-to-day branch performance.

The programme also benefits professionals working in banking operations, operational risk, compliance, internal audit, internal control, quality assurance, customer experience, treasury support, business process improvement, and digital banking. Senior executives, regional managers, operations directors, banking department heads, and decision makers responsible for branch strategy, operational excellence, and banking transformation will gain practical knowledge to strengthen branch performance and operational governance.

Learning Outcomes

- By the end of this Branch Banking Operations Management course, participants will be able to:
- Analyze branch banking operational structures and identify opportunities for operational improvement.
- Manage branch operations efficiently while ensuring compliance with banking policies and regulatory requirements.
- Apply operational controls that improve transaction accuracy, security, and service consistency.
- Evaluate operational risks and implement effective mitigation strategies within branch environments.
- Improve branch productivity using operational performance indicators and process optimization techniques.
- Strengthen customer service delivery through effective operational management and workflow coordination.
- Apply branch governance principles that support internal control, compliance, and fraud prevention.
- Utilize digital banking technologies and automation to improve branch operational efficiency.
- Develop practical initiatives that enhance customer experience, operational resilience, and branch performance.
- Prepare comprehensive implementation plans to strengthen branch banking operations and support continuous organizational improvement.

Course Outline

DAY 01

Foundations of Branch Banking Operations

- Structure and functions of modern bank branches
- Roles and responsibilities in branch operations management
- Core banking products, services, and operational processes
- Customer service standards and operational excellence

PRACTICAL APPLICATION

Mapping branch operational workflows and identifying improvement opportunities

DAY 02

Managing Daily Branch Operations

- Branch transaction processing and account administration
- Cash management and vault operations
- Payment processing, reconciliation, and operational controls
- Workforce coordination and resource management

PRACTICAL APPLICATION

Evaluating branch operational processes through case studies

DAY 03

Risk Management, Compliance, and Operational Governance

- Operational risks in branch banking
- Regulatory compliance and internal control frameworks
- Fraud prevention and security management
- Business continuity and incident management

DAY 03 — CONTINUED

PRACTICAL APPLICATION

Conducting branch operational risk assessments and strengthening controls

DAY 04**Branch Performance and Customer Experience**

- Branch performance measurement and key performance indicators
- Operational efficiency and workflow optimization
- Customer relationship management and service excellence
- Digital banking integration within branch operations

PRACTICAL APPLICATION

Developing branch performance improvement initiatives

DAY 05**Strategic Branch Management and Continuous Improvement**

- Aligning branch operations with organizational strategy
- Leadership and decision-making in branch management
- Building a culture of operational excellence and accountability
- Future trends in branch banking operations

FINAL WORKSHOP

Developing a comprehensive Branch Banking Operations Management action plan to improve operational efficiency, compliance, customer satisfaction, and overall branch performance



Register or Request More Information

Course page: <https://quest-training.com/courses/branch-banking-operations-management>

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