QUEST
Professional Center

PROFESSIONAL TRAINING COURSE

Course No. 1047

Bank Treasury Management

TREASURY & FINANCIAL MARKETS
FINANCE, INVESTMENT & BANKING

DURATION
5 Days

DELIVERY
Classroom

LOCATION
Madrid, Spain

DATES
16 – 20 Nov 2026

Scheduled Event Details

CITY	Madrid, Spain
DATE	16 – 20 Nov 2026
DELIVERY TYPE	Classroom
COURSE FEE	€5,400

Course Overview

Bank Treasury Management is a comprehensive professional training course designed to equip banking professionals with the knowledge, strategic insight, and practical skills required to effectively manage treasury operations within modern financial institutions. In today's rapidly evolving banking environment, treasury functions play a critical role in maintaining liquidity, optimizing funding, managing financial risks, supporting regulatory compliance, and ensuring sustainable profitability. Effective Bank Treasury Management enables financial institutions to strengthen balance sheet resilience while responding proactively to changing market conditions, interest rate movements, regulatory developments, and economic uncertainty.

This course provides participants with a structured understanding of the core principles, responsibilities, and strategic importance of treasury management in banks. Participants will explore treasury governance, liquidity management, asset and liability management (ALM), funding strategies, investment management, capital optimization, cash flow forecasting, interest rate risk management, foreign exchange management, and regulatory liquidity requirements. The program emphasizes how treasury activities contribute to financial stability, strategic decision-making, and enterprise-wide risk management.

The program also examines treasury risk management frameworks, including market risk, liquidity risk, interest rate risk in the banking book (IRRBB), funding risk, investment portfolio management, collateral management, stress testing, contingency funding planning, and treasury performance measurement. Participants will gain practical knowledge of treasury controls, governance structures, regulatory reporting, and the integration of treasury functions with Enterprise Risk Management, Finance, Compliance, and Banking Operations.

Through practical case studies, treasury simulations, and interactive workshops, participants will strengthen their ability to evaluate liquidity positions, optimize funding strategies, manage treasury risks, interpret treasury performance indicators, and support executive decision-making. By the end of the course, participants will be equipped to improve treasury efficiency, strengthen financial resilience, optimize balance sheet management, support regulatory compliance, and enhance sustainable banking performance through effective Bank Treasury Management.

Objectives

- Analyze Bank Treasury Management principles and evaluate their implementation within banking and financial institutions by the end of the course.
- Develop comprehensive treasury management frameworks aligned with strategic objectives, regulatory requirements, and international banking best practices.
- Evaluate liquidity positions, funding requirements, and balance sheet structures to support sound treasury decision-making.
- Apply asset and liability management (ALM), liquidity management, cash flow forecasting, and funding optimization methodologies.
- Design treasury risk management strategies covering liquidity risk, market risk, interest rate risk, foreign exchange risk, and investment portfolio risk.
- Improve treasury governance through effective internal controls, policies, performance monitoring, and executive reporting.
- Strengthen capital planning, contingency funding planning, and stress testing practices to improve financial resilience.
- Implement treasury performance measurement using Key Risk Indicators (KRIs), Key Performance Indicators (KPIs), and management dashboards.
- Assess emerging treasury challenges associated with digital banking, financial technology, evolving market conditions, and changing regulatory expectations.
- Align Bank Treasury Management with Enterprise Risk Management, Finance, Asset and Liability Management, and corporate governance before course completion.

Who Should Attend

This course is designed for Treasury Managers, Treasury Analysts, Asset and Liability Management (ALM) Managers, Liquidity Risk Managers, Market Risk Managers, Finance Managers, Investment Managers, Capital Management Specialists, Funding Managers, Banking Operations Managers, Enterprise Risk Managers, Financial Controllers, Internal Audit Managers, Regulatory Reporting Professionals, Compliance Managers, and professionals responsible for treasury operations within banks and financial institutions.

The program is equally valuable for Chief Financial Officers, Chief Risk Officers, Chief Treasury Officers, Executive Management Teams, Board Risk Committee members, Asset and Liability Committee (ALCO) members, Treasury Dealers, Financial Analysts, Central Bank Professionals, Banking Supervisors, Investment Firms, Insurance Companies, Payment Institutions, and senior executives responsible for treasury strategy, balance sheet optimization, financial risk management, regulatory compliance, and strategic financial planning.

Learning Outcomes

- By the end of this course, participants will be able to:
- Develop an integrated Bank Treasury Management framework aligned with international banking standards and regulatory expectations.
- Evaluate liquidity positions, funding structures, and treasury risks affecting banking operations.
- Apply asset and liability management (ALM) techniques to optimize balance sheet performance.
- Design liquidity management strategies and contingency funding plans that enhance financial resilience.
- Manage interest rate risk, foreign exchange risk, market risk, and investment portfolio risk within treasury operations.
- Develop treasury governance structures, internal controls, and regulatory reporting processes.
- Prepare treasury performance reports, management dashboards, and executive recommendations.
- Integrate treasury management with Enterprise Risk Management, Finance, Compliance, and Banking Operations.
- Assess emerging treasury risks associated with financial technology, digital banking, evolving financial markets, and regulatory reforms.
- Develop a practical implementation roadmap to strengthen Bank Treasury Management, improve liquidity management, optimize funding strategies, enhance financial resilience, and support sustainable organizational performance.

Course Outline

DAY 01

Foundations of Bank Treasury Management

- Principles and objectives of treasury management
- Treasury organization, governance, and responsibilities
- Treasury's role in banking strategy and financial stability
- Regulatory framework and treasury compliance requirements

PRACTICAL APPLICATION

Evaluating treasury operations within a banking institution

DAY 02

Liquidity, Funding, and Asset & Liability Management

- Liquidity management principles
- Cash flow forecasting and liquidity planning
- Funding strategies and funding diversification
- Asset and Liability Management (ALM)

PRACTICAL APPLICATION

Developing liquidity and funding management strategies

DAY 03

Treasury Risk Management

- Interest Rate Risk in the Banking Book (IRRBB)
- Market risk and foreign exchange risk management
- Investment portfolio and collateral management
- Treasury stress testing and contingency funding planning

DAY 03 — CONTINUED

PRACTICAL APPLICATION

Assessing treasury risks and evaluating balance sheet resilience

DAY 04

Treasury Performance, Governance, and Regulatory Reporting

- Treasury performance measurement
- Key Risk Indicators (KRIs) and Key Performance Indicators (KPIs)
- Treasury governance and internal controls
- Regulatory reporting and supervisory expectations

PRACTICAL APPLICATION

Designing treasury dashboards and executive reporting frameworks

DAY 05

Building a High-Performance Treasury Function

- Integrating Bank Treasury Management with Enterprise Risk Management and Finance
- International best practices and emerging treasury trends
- Digital transformation and innovation in treasury operations
- Continuous improvement of treasury governance and performance

FINAL WORKSHOP

Developing a comprehensive Bank Treasury Management implementation plan that includes liquidity management, funding optimization, Asset and Liability Management (ALM), treasury risk management, interest rate and foreign exchange risk controls, stress testing, contingency funding planning, governance enhancements, regulatory reporting, performance measurement, and continuous improvement initiatives to strengthen financial resilience, regulatory compliance, balance sheet optimization, and sustainable banking performance.

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Website: https://quest-training.com
Email: info@quest-training.com
Phone: +905016771440